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Welcome to the Rutgers School of Nursing. Our school was established on July 1, 2014 when the Rutgers College of Nursing and Legacy UMDNJ School of Nursing were united by the 2013 New Jersey Medical and Health Services Restructuring Act. This unification leverages the rich heritage of the former Rutgers College of Nursing with the strong legacy of UMDNJ School of Nursing, bringing together the best in nursing education, research, and service offered by both institutions.

We salute those whose efforts have positioned our school to become a local, national, and global leader in health care; providing innovative inter-professional collaboration to advance nursing research and scholarship.

This publication provides a brief overview of our integrated school, including academic programs, student and faculty demographics, briefings on our Centers of Excellence in Research and Evidence-Based Practice, Nurse-Managed Community Health Centers and respective programs, school administrative organization, and campus locations.

Please peruse each section to learn more about our school. If you have any questions, or would like to offer any feedback, please e-mail my office at schoolofnursing@rutgers.edu. I look forward to hearing from you and working together on the future of nursing.

Sincerely,

William L. Holzemer
PhD, RN, FAAN
Dean and Distinguished Professor
Rutgers University School of Nursing
holzemer@sn.rutgers.edu
ON JULY 1, 2013 THE NEW JERSEY MEDICAL AND HEALTH SCIENCES EDUCATION RESTRUCTURING ACT WENT INTO EFFECT, INTEGRATING RUTGERS, THE STATE UNIVERSITY OF NEW JERSEY, WITH MOST UNITS OF THE UNIVERSITY OF MEDICINE AND DENTISTRY OF NEW JERSEY (UMDNJ).

This merger created a new division within Rutgers University, the Rutgers Biomedical Health Sciences (RBHS) division, which provides health care education, research, and clinical service. It is the umbrella organization for eight schools, four centers and institutes, and a behavioral health network.

The Rutgers School of Nursing (RSON), one of eight schools encompassed by RBHS, as well as the largest and most comprehensive nursing education program in New Jersey, emerged through the integration of the former Rutgers College of Nursing and legacy UMDNJ School of Nursing.

Former Dean and Distinguished Professor at Rutgers College of Nursing, William L. Holzemer, PhD, RN, FAAN, officially became the Dean of the unified School of Nursing as of July 1, 2014.

The Rutgers School of Nursing includes more than 100 full-time faculty members, 90 staff members, and 1,600 students, with campus locations in Newark, New Brunswick, and Blackwood, New Jersey.
Campus Locations

1. Ackerson Hall
   180 University Ave.
   Newark, NJ 07102

2. Stanley S. Bergen Building
   65 Bergen St.
   Newark, NJ 07107

3. School of Nursing Building
   110 Paterson St.
   New Brunswick, NJ 08901

4. Polk Hall
   200 College Dr., RM 132
   Blackwood, NJ 08012
THE MISSION AND VISION OF THE RUTGERS SCHOOL OF NURSING ALIGNS WITH THE UNIVERSITY’S THREEFOLD MISSION:

- Provide instructional needs for New Jersey’s citizens through undergraduate, graduate, and continuing education programs
- Conduct cutting-edge research that contributes to the medical, environmental, social and cultural well-being of the state, as well as aiding the economy and the state’s businesses and industries
- Perform public service in support of the needs of the citizens of the state and its local, county, and state governments.

MISSION

The Rutgers School of Nursing mission is to educate students, advance the discipline of nursing through research, scholarship and practice, provide service responsive to the health care needs of diverse populations, and demonstrate local, national and international leadership.

VISION

The Rutgers School of Nursing will be a national and global leader in nursing education, research and scholarship, and clinical care contributing to the improvement of the health.

Left: Dean William L. Holzemer, PhD, RN, FAAN, presides at the Rutgers School of Nursing annual convocation honoring graduates of all degree programs.
SCHOOL GOALS

Education

• Uphold Rutgers School of Nursing’s reputation as a leader in best educational practices
• Create a student-centered learning environment responsive to changing educational and socio-political trends
• Integrate innovative teaching and learning strategies that promote learning responsive to the needs of diverse populations and health care settings

Research

• Provide excellence in research and scholarship that contributes to the health and well-being of diverse populations
• Foster initiatives that generate, test, and refine disciplinary knowledge and inform health policy at the local, national, and global level
• Design interventions that reduce disparities, enhance patient safety and quality outcomes, promote health and comfort, and reduce suffering
• Articulate areas of research concentration that reflect faculty expertise and contribute to advancing the national health agenda

Service

• Develop collaborative partnerships with New Jersey communities and health professional scholars to enhance and enrich educational opportunities for students within a variety of practice settings
• Foster collaborative research opportunities for students and faculty to contribute to improving cost-effective, high-quality, patient-centric health care outcomes for all
• Partner with health care settings to design educational and research experiences that enrich the environment of care and foster curriculum innovation.

Practice

• Provide leadership at the local, national, and global levels that ensures the public has access to quality health care
• Integrate ethical principles that ensure the rights and privileges of all humans to health care that is sensitive to preserving the human dignity of all persons.
THE RUTGERS SCHOOL OF NURSING PROVIDES THE MOST COMPREHENSIVE PROGRAM OF HIGHER EDUCATION IN NURSING IN THE STATE OF NEW JERSEY.

We prepare nurses at all levels of higher education to meet the diverse needs of patients, families, and caregivers across health care. The school offers an array of academic programs within three divisions:

- Entry to Baccalaureate Nursing Practice
- Advanced Nursing Practice
- Nursing Science

Academic Degree Offerings & Specialty Areas

Left: Undergraduate students Yehara Brito and Shivali Ghali practice transfusion techniques.
**Bachelor of Science in Nursing (BS)**
- 4-year traditional program
- 14-month, full-time, second-degree program
- 30-month, part-time, second-degree program
- RN to BS in Nursing

**Master of Science in Nursing (MSN)**
- Informatics
- Clinical Leadership (CNL)
- Nursing Leadership

**Post Master’s Certificate (PMC)**
- Adult and Gerontological Nurse Practitioner - Acute Critical Care
- Adult and Gerontological Nurse Practitioner - Primary Care
- Family Nurse Practitioner
- Family Nurse Practitioner, Emergency Care
- Psychiatric Mental Health Nurse Practitioner
- Informatics
- Midwifery
- Women’s Health

**Specialty Certificate**
- HIV/AIDS Nursing

**Doctor of Nursing Practice (DNP)**

*Post Baccalaureate*
- Leadership - Management
- Pediatric Nurse Practitioner
- Adult Gerontology Acute/Critical Care Nurse Practitioner
- Adult-Gerontology Primary Care Nurse Practitioner
- Family Nurse Practitioner
- Family Nurse Practitioner in Emergency Care
- Nurse Anesthesia
- Nurse Midwifery
- Psychiatric/Mental Health Nurse Practitioner
- Women’s Health Nurse Practitioner

*Post Master’s*
- Leadership
- Practice (Executive Weekend Model)
- Practice (Online)

**Doctor of Philosophy (PhD)**
- PhD in Nursing
- PhD in Urban Systems
  (Interdisciplinary program includes an Urban Health specialization)
**Student Profile**

Enrollment Fall 2015

- **Undergraduate**
  - **Full-Time**: 879
  - **Part-Time**: 651
  - **Total**: 1,679

- **Graduate**
  - **Full-Time**: 800
  - **Part-Time**: 136
  - **Total**: 936

**Undergraduate Enrollment by Program**

- **Generic**
  - **Full-Time**: 572
  - **Part-Time**: 79

- **2nd Degree**
  - **Full-Time**: 219
  - **Part-Time**: 66

- **RN to BSN**
  - **Full-Time**: 59
  - **Part-Time**: 5

- **Other**
  - **Full-Time**: 29

**Graduate Enrollment by Degree**

- **MSN**
  - **Full-Time**: 315
  - **Part-Time**: 285

- **DNP**
  - **Full-Time**: 393
  - **Part-Time**: 295

- **PHD**
  - **Full-Time**: 84
  - **Part-Time**: 76

- **PMC**
  - **Full-Time**: 8

Note: Data from Fall 2015 Enrollment
Enrollment by Gender

<table>
<thead>
<tr>
<th>Gender</th>
<th>Undergraduate</th>
<th>%</th>
<th>Graduate</th>
<th>%</th>
</tr>
</thead>
<tbody>
<tr>
<td>Female</td>
<td>879</td>
<td>85%</td>
<td>1679</td>
<td>86%</td>
</tr>
<tr>
<td>Male</td>
<td>130</td>
<td>15%</td>
<td>246</td>
<td>14%</td>
</tr>
</tbody>
</table>

Minority* Enrollment

<table>
<thead>
<tr>
<th>Minority</th>
<th>Undergraduate</th>
<th>%</th>
<th>Graduate</th>
<th>%</th>
</tr>
</thead>
<tbody>
<tr>
<td>Female</td>
<td>531</td>
<td>60%</td>
<td>496</td>
<td>62%</td>
</tr>
</tbody>
</table>

*Minority includes Black or African American, Asian, American Indian, or Alaskan Native, Native Hawaiian or other Pacific Islander, Hispanic/Latino, and two or more races.
The Center for Academic Success (CAS) offers one-to-one peer tutoring for undergraduate students, as well as support in test-taking strategies, stress management, and time management. Programs at CAS are designed primarily to assist students in successful completion of their undergraduate nursing degrees.

The Center also offers enrichment programming for graduate students. Staff members at CAS collaborate with faculty to deliver in-class presentations and offer individual consultations.

Below: Rutgers School of Nursing Convocation, May 2015
FOR MORE THAN 40 YEARS, THE EDUCATIONAL OPPORTUNITY FUND (EOF) PROGRAM IN NEW JERSEY HAS PROVIDED OPPORTUNITIES TO STUDENTS FROM ECONOMICALLY DISADVANTAGED BACKGROUNDS.

In accordance with state guidelines, the EOF Program provides academic counseling and financial support services to highly-motivated students from low-income backgrounds. The largest number of students coming from Newark, Jersey City, New Brunswick, and Camden.

As of 2013, the School of Nursing EOF Program has a graduation rate of 90 percent. Listed below are the top employers graduates have self-reported following the completion of their NCLEX Board examinations:

Top Employers:
- Memorial Sloan Kettering Cancer Center (New York, NY)
- Robert Wood Johnson University Hospital (New Brunswick, NJ)
- St. Peter’s University Hospital (New Brunswick, NJ)
- St. Joseph’s Regional Medical Center (Paterson, NJ)
- Newark Beth Israel Medical Center (Newark, NJ)
- Hackensack University Medical Center (Hackensack, NJ)

*Self-reported data by EOF Graduates*
### Affiliated Clinical Agencies by Specialty

<table>
<thead>
<tr>
<th>Specialty</th>
<th>Count</th>
</tr>
</thead>
<tbody>
<tr>
<td>Hospital - General Acute Care</td>
<td>53</td>
</tr>
<tr>
<td>Group Practice</td>
<td>23</td>
</tr>
<tr>
<td>Educational Institution</td>
<td>20</td>
</tr>
<tr>
<td>Clinic/Health Center</td>
<td>16</td>
</tr>
<tr>
<td>Public Health</td>
<td>12</td>
</tr>
<tr>
<td>Nursing Care Facility</td>
<td>10</td>
</tr>
<tr>
<td>Hospital - Psychiatric</td>
<td>8</td>
</tr>
<tr>
<td>Behavioral Health</td>
<td>7</td>
</tr>
<tr>
<td>Home Health</td>
<td>6</td>
</tr>
<tr>
<td>Case Management</td>
<td>5</td>
</tr>
<tr>
<td>Hospice Care</td>
<td>3</td>
</tr>
<tr>
<td>Hospital - Affiliated Group Practice</td>
<td>2</td>
</tr>
<tr>
<td>Hospital - Rehabilitation</td>
<td>2</td>
</tr>
<tr>
<td>Services for the Developmentally Disabled</td>
<td>1</td>
</tr>
<tr>
<td>Substance Abuse Rehabilitation</td>
<td>1</td>
</tr>
<tr>
<td>Hospital - Long Term Care</td>
<td>1</td>
</tr>
</tbody>
</table>

**Grand Total**

170

*Note: Private Practices Omitted*
Below: Rutgers School of Nursing Student Senate. Pictured (Front Row, L-R) are Kofi G. Polley, senior executive associate, office of administration and student services; Kevin Lo, executive board treasurer; Suraya Almosbeh, president at large; Sevara Ruzehaji, Newark representative - class of 2016; Samantha Higinbotham, president - class of 2016; Jessica Lee, executive board student affairs representative and New Brunswick representative - class of 2016; Rebecca Lintag, executive board vice president and treasurer - class of 2017; (Back Row, L-R) Stefanie Albert, vice president and secretary - class of 2016; Brittany Winkler, president - class of 2017; Nikhila Manchikanti, New Brunswick Representative - class of 2017.
The Rutgers School of Nursing faculty body consists of 105 full-time scholars who teach across academic programs, but have a designated appointment within one of the three nursing divisions:

- Entry to Baccalaureate Nursing Practice
- Advanced Nursing Practice
- Nursing Science

Faculty by Degrees

Within the newly merged School of Nursing, 50 faculty members have the PhD degree; 28 the DNP, 6 the EdD degree; 3 hold another doctoral degree; 30 have an MS and are currently enrolled in a doctoral program.

Note: Data from Fall 2015
### Faculty Tracks and Ranks

**Tenure / Tenure Track**

<table>
<thead>
<tr>
<th>Faculty Title</th>
<th>Number</th>
</tr>
</thead>
<tbody>
<tr>
<td>Distinguished Professor</td>
<td>3</td>
</tr>
<tr>
<td>Professor</td>
<td>7</td>
</tr>
<tr>
<td>Associate Professor</td>
<td>6</td>
</tr>
<tr>
<td>Assistant Professor</td>
<td>14</td>
</tr>
</tbody>
</table>

**Clinical / Non-Tenure Track**

<table>
<thead>
<tr>
<th>Faculty Title</th>
<th>Number</th>
</tr>
</thead>
<tbody>
<tr>
<td>Clinical Professor / Professor</td>
<td>21</td>
</tr>
<tr>
<td>Clinical Associate Professor / Associate Professor</td>
<td>6</td>
</tr>
<tr>
<td>Clinical Assistant Professor / Assistant Professor</td>
<td>14</td>
</tr>
<tr>
<td>Clinical Instructor / Instructor</td>
<td>34</td>
</tr>
</tbody>
</table>

**Total** 30

**Total** 75

### Faculty Clinical Certifications

<table>
<thead>
<tr>
<th>Certification</th>
<th>Number</th>
</tr>
</thead>
<tbody>
<tr>
<td>APN, APN-C, and APN-BC</td>
<td>30</td>
</tr>
<tr>
<td>CNE</td>
<td>10</td>
</tr>
<tr>
<td>CNM</td>
<td>7</td>
</tr>
<tr>
<td>ANP and ANP-BC</td>
<td>5</td>
</tr>
<tr>
<td>FNP and FNP-BC</td>
<td>5</td>
</tr>
<tr>
<td>CRNA</td>
<td>4</td>
</tr>
<tr>
<td>CEN</td>
<td>4</td>
</tr>
<tr>
<td>CPNP</td>
<td>4</td>
</tr>
<tr>
<td>GNP and GNP-BC</td>
<td>4</td>
</tr>
<tr>
<td>WHNP-BC</td>
<td>3</td>
</tr>
<tr>
<td>APRN and APRN-C</td>
<td>2</td>
</tr>
<tr>
<td>AOCN and AOCNP</td>
<td>2</td>
</tr>
<tr>
<td>ACNP and ACNP-BC</td>
<td>2</td>
</tr>
<tr>
<td>CNS</td>
<td>2</td>
</tr>
<tr>
<td>CNL</td>
<td>2</td>
</tr>
<tr>
<td>NEA-BC</td>
<td>2</td>
</tr>
<tr>
<td>Other Certificate</td>
<td>22</td>
</tr>
</tbody>
</table>

**Rutgers School of Nursing faculty holds 110 clinical certifications**

### Fellows & Diplomates

- **FAAN**: 12
- **ANEF**: 3
- **DCC**: 3
- **FAANP**: 2
- **FACNM**: 1
- **FAEN**: 1
- **FGSA**: 1
- **FNGNA**: 1

More than 20% of the total faculty body are nationally recognized fellows within these nursing organizations:
- Fellow, American Academy of Nursing (FAAN);
- Academy of Nursing Education Fellow (ANEF);
- Diplomate of Comprehensive Care (DCC);
- Fellow, American Academy of Nurse Practitioners (FAANP);
- Fellow, American College of Nurse Midwives (FACNM);
- Fellow, Academy of Emergency Nursing (FAEN);
- Fellow, Geological Society of America (FGSA); and Fellow, Gerontological Society of America (FNGNA).
THE FACULTY BODY CONSISTS OF WORKING COMMITTEES THAT DELINEATE AUTHORITY, RESPONSIBILITIES AND DUTIES WITH RESPECT TO EDUCATION, RESEARCH, SERVICE, PATIENT CARE, AND ADMINISTRATION.

The Faculty Council, which reports to the full faculty, is composed of an elected Chair, Vice-Chair, Secretary, immediate Past-Chair, and two appointed members from each of the School’s three Academic Divisions. The Dean is the ex-officio on the Faculty Council.

Five Standing Committees focus on Research and Scholarship; Faculty Practice; Faculty Curriculum Evaluation; and Student Issues; Faculty Mentorship; and Nominations and Bylaws. Ad Hoc Committees are formed when needed.

Additionally, three Program Divisional Committees are dedicated to each academic division:

- Entry to Baccalaureate Nursing Practice
- Advanced Nursing Practice
- Nursing Science

Left: Clinical Assistant Professor Kimberly Prado, DNP, APN, RN, joins her colleagues during a full faculty meeting.
Faculty Committee Structure

- Faculty
  - Faculty Council
    - Research & Scholarship
    - Nominations & Bylaws
    - Faculty Mentorship
    - Faculty Curriculum, Evaluation, & Student Issues
    - Faculty Practice
    - Ad Hoc Committees
      - Divisional Committee: Entry to Baccalaureate Nursing Practice (Curriculum, Evaluation, & Student Issues)
      - Divisional Committee: Advanced Nursing Practice (Curriculum, Evaluation, & Student Issues)
      - Divisional Committee: Nursing Science (Curriculum, Evaluation, & Student Issues)
The Dean is the Chief Academic and Administrative Officer of the Rutgers School of Nursing, responsible for stewardship of the school and implementation of its policies. The Dean is supported by an Executive Vice Dean, a Senior Associate Dean for Administration and Student Services, a Chief Financial Officer, Associate Deans, Assistant Deans, and staff, who effectively run all school related operations.

The School of Nursing is composed of three administrative divisions: Entry to Baccalaureate Nursing Practice; Advanced Nursing Practice; and Nursing Science. Each division is administered by an Associate Dean, appointed by the Dean, responsible for the organization and implementation of its respective programs and faculty.

In addition, the school houses six Centers of Excellence in Research and Evidence-Based Practice, two Community Health Centers, and an Office for Student Services and Administrative operations. The following page shows the Rutgers School of Nursing organization by function.
Organizational Structure

1. William L. Holzemer, PhD, RN, FAAN, Dean
2. Susan W. Salmond, EdD, RN, ANEF, FAAN, Executive Vice Dean
3. Kyle D. Warren, MA Ed., Senior Associate Dean for Administration and Student Services
4. Maria C. Peralta, MBA, Chief Business Officer
5. Marianne Wiatroski, BSN, RN, Director of Development
6. Cheryl Holly, EdD, RN, ANEE, Associate Dean, Entry to Baccalaureate Nursing Practice
7. Mercedes Echeverria, DNP, APNC, Associate Dean, Advanced Nursing Practice
8. Karen T. D’Alonzo, PhD, RN, APN-C, FAAN, Associate Dean, Nursing Science
9. Suzanne Willard, PhD, RN, APN-C, FAAN, Associate Dean, Global Health
10. Margaret W. Sullivan, PhD, Senior Associate Dean for Research and Sponsored Programs
11. Maureen Esteves, PhD, RN, Associate Dean, Special Projects
12. Ann Marie Mauro, PhD, RN, CNL, CNE, Assistant Dean and Director, Center for Educational Research and Innovation
13. Janet Bowne, BA, CRA, Assistant Dean for Research and Director, Grants and Contract Management
14. Valerie Smith Stephens, EdD, LCSW, Assistant Dean, Academic Support Services, and Director, EOF Program
15. Patrick L. Mattis, DNP, MSN, MSCS, CPHIMS, CNE, RN-BC, Assistant Dean, Academic and Information Technologies, and Services
Financial Budget

THE CHIEF FINANCIAL OFFICER (CFO) AND THE ASSISTANT CHIEF FINANCIAL OFFICER/BUSINESS MANAGER WORK CLOSELY WITH THE DEAN, OTHER ASSOCIATE AND ASSISTANT DEANS AND PROGRAM DIRECTORS TO MAINTAIN BOTH FISCAL RESPONSIBILITY AND TRANSPARENCY IN THE SCHOOL’S BUDGET.

The CFO plans, implements and oversees financial activities in areas of expense requests and processes, budget development, financial reporting, accounting, payroll, internal audit, faculty practice plan, and tuition and fees to ensure RSON’s compliance with Rutgers University’s related policies and procedures.

The budget for Fiscal Year 2015 consisted of an annual revenue budget of approximately $80 million with $40 million in contracts and grants from federal and state agencies, as well as corporate and private foundations.
Annual Budget Fiscal Year 2015

Tuition and Fees $23,334,736
Faculty Practice Services $273,322
Grant and Contracts $39,521,337
State Appropriation $14,017,127
Other (includes endowment income, private grants and center revenue) $2,741,728

TOTAL $79,888,250
The Office of Research and Sponsored Program Services is responsible for supporting research and sponsored programs initiated by students and faculty at Rutgers School of Nursing. The Office oversees compliance of research personnel with all research-related policies and regulations set forth by Rutgers Biomedical Health Sciences (RBHS) and Rutgers, The State University of New Jersey.

Staff

Margaret W. Sullivan, PhD  
Associate Dean for Research Services

Janet Bowne, MS, CRA  
Assistant Dean for Research

Cheryl Thiemann, MPA  
Director of Grants and Contract Management

Cathy Rivera  
Executive Assistant to the Dean and Director

Services

- Assistance in locating external funding opportunities
- Consultation on grant proposals
- Editorial assistance on grant proposals and manuscripts
- Arrangements for statistical consultation on research design and data analysis
- Guidance in post-award and program management
- Assistance in formulating protocols
- Assistance with grant submission
- Assistance with post-award reporting
- IRB consultation and support
- Assistance with budget development
- Support for adherence with current federal and University regulations and policies governing research
- Provision of training and development workshops related to grants submission systems, research, and project management
Number of Active Grants by Source

Note: Data as of August 30, 2015
Development

THE OFFICE OF DEVELOPMENT COLLABORATES WITH THE RUTGERS UNIVERSITY FOUNDATION, REPORTING TO THE DEAN OF THE RUTGERS SCHOOL OF NURSING AND THE ASSOCIATE VICE PRESIDENT FOR RUTGERS BIOMEDICAL HEALTH SCIENCES, DRIVING FUNDRAISING INITIATIVES.

The office is as a key point-of-contact for non-governmental funders and the school’s faculty, providing a bridge between donors and the school’s programs, faculty, and students.

Staff

Marianne Wiatroski, BSN, RN
Director of Development

Development Initiatives

School of Nursing Advancement Council (SONAC)
The Advancement Council is comprised of a board of professionals, who share their expertise with the dean, so that the Rutgers School of Nursing can be further positioned within the larger communities of higher education, business, health care, and governmental affairs.

Dean’s Century Club (DCC)
The Dean’s Century Club consists of individuals who make a gift of $250 or more to the Rutgers School of Nursing. Members of the DCC enjoy many unique benefits, including invitations to special events. Membership is renewed on an annual basis.

Student Scholarships

The Rutgers School of Nursing has nearly thirty scholarship funds that make a real difference in the lives of students, and by extension, the community-at-large.

School of Nursing Scholarship Fund
Gifts are awarded by faculty to deserving students based on need or merit.

School of Nursing Academic Excellence Fund
The Dean awards gifts to advance the programs of the Rutgers School of Nursing. Support to this broad-based fund goes to students, faculty, or the School’s greatest needs or priorities.
YOUR CONTRIBUTIONS HELP THE RUTGERS SCHOOL OF NURSING IN MEANINGFUL WAYS. YOU CAN DONATE TO A SPECIFIC AREA SUCH AS SCHolarships FOR NURSING STUDENTS, FACULTY RESEARCH AIMED AT IMPROVING GLOBAL HEALTH, OR HEALTH CARE PROGRAMS THAT REACH UNdERSERVED COMMUNITIES.

Endowed Chairs

Felesia R. Bowen, PhD, RN, APN-BC
Francois-Xavier Bagnoud Endowed Chair, Community Pediatric Nursing

Established through a gift from the FXB Foundation, this endowed chair supports research and scholarly activities that enhance comprehensive health care to vulnerable children and those with special needs.

Rita Musanti, PhD, ANP-BC
Rutgers Biomedical and Health Sciences Endowed, Professorship of Oncology

Endowed by the Hunterdon Health Fund, this professorship addresses the health needs of cancer survivors, especially among underserved populations.

Support RU Nursing: nursing.rutgers.edu/giving

Initial programs include the launching of the Global Nursing Research Collaborative, linking with Peace Corps/SEED Global Health Program, leading student service learning trips and hosting visiting scholars and globally focused lectures.

The Center for Global Health works to create new and enhance existing globally focused activities at Rutgers School of Nursing. The program is grounded by three pillars of research, education and service learning.

The center envisions a globally connected School of Nursing with students and faculty engaged in global health work, using nursing expertise to improve health outcomes and build nursing capacity around the world.

**Faculty & Staff**

Suzanne Willard, PhD, APN, RN, FAAN  
**Associate Dean, Global Health**  
**HIV Specialization Program Director, and Clinical Professor**

Anne M. Linn, MPH  
**Senior Program Coordinator**  
**HIV Specialization Program, and Global Health**

Left: Santa María de Zacatepec, Oaxaca, Mexico; Undergraduate nursing students from Universidad de la Sierra Sur (UNSIS) Itandehui Merino Hernández, Concepción Jiménez, and Emiliana González partner with Rutgers Nursing on a comparative binational study on biobehavioral and allostatic load research among Oaxacan women.
Global Partners

Rutgers Global Nursing Research Collaborative

Worldwide, 90% of healthcare is delivered by nurses, but very little research is conducted for or by nurses. The Rutgers Global Nursing Research Collaborative seeks to fill this gap and establish a milieu where nurse scientists and graduate students, in the global nursing community, can work together to provide solutions to the problems faced in their communities.

Pictured Right: September 2015, New Brunswick, NJ: Rutgers Global Nursing Research Collaborative brought over 40 researchers from leading nursing institutes from around the world
Centers of Excellence in Research and Evidence-Based Practice

Leaders of our centers include (clockwise, starting from bottom left): Ann Bagchi, PhD, RN, co-director, HIV Research Collaborative; Yuri T. Jadotte, MD, assistant director, Northeast Institute for Evidence Synthesis and Translation; John A. Nelson, PhD, CNS, CPNP, co-director, HIV Research Collaborative; Edna M. Cadmus, PhD, RN, NEA-BC, FAAN; executive director, New Jersey Collaborating Center for Nursing; Susan Caplan, PhD, RN, FNP-BC, co-director, Center for Community Health Partnerships; Karen T. D’Alonzo, PhD, RN, APN-c, FAAN, director, Center for Community Health Partnerships; Sarah Kelly, PhD, RN, co-director, Center for Community Health Partnerships; Andrea Norberg, MSN, RN, executive director, François-Xavier Bagnoud Center; Charlotte Thomas-Hawkins, PhD, RN, director, Center for Healthcare Quality. Also shown (center of photo from top to bottom): Mary L. Johansen, PhD, NE-BC, RN, associate director, New Jersey Collaborating Center for Nursing; and Susan W. Salmond, EdD, RN, ANEF, FAAN, co-director, Northeast Institute for Evidence Synthesis and Translation.

Not shown: Felesia R. Bowen, PhD, RN, APN-BC, director, Center for Urban Youth and Families; and Cheryl Holly, EdD, RN, ANEF, co-director, Northeast Institute for Evidence Synthesis and Translation.
The Center for Community Health Partnerships (CCHP) aims to develop sustainable community-linked infrastructures to improve the health of urban communities. The CCHP was established in 2012 to reflect the School of Nursing’s commitment to strengthening ties with communities in the greater Newark and New Brunswick areas.

GOALS

- Strengthen collaborative relationships and community engagement among academic investigators, community members, and local health care organizations
- Promote the conduct of community-based participatory research (CBPR), addressing health issues of concern to urban residents of these areas
- Promote translation, implementation, and adoption of evidence-based health interventions into community settings

Faculty and Staff Members

Karen D’Alonzo, PhD, RN, APN-C, FAAN
Director

Susan Caplan, PhD, RN, FNP-BC
Co-Director

Sarah Kelly, PhD, RN
Co-Director

Rita Musanti, PhD, ANP-BC, AOCNP
Researcher

Frances Munet Vilaro, PhD, RN
Researcher

Nayeli Salazar, MA
Researcher
Research Initiatives

- Dr. Kelly is currently working on a study of children and physical activity at charter schools in Newark and Perth Amboy. She is examining adolescent exposure to community violence and the impact it has on their health-related quality of life (HRQoL). This research project is the first step in developing a mindfulness-based meditation as an intervention to decrease the effects of exposure to violence on adolescents. Dr. Kelly is working with undergraduate honors students, who have presented and published on extensions of her work.

- Dr. Caplan is training community health workers, Promotoras, for a planned study of depression and stigma in the Latino community. She conducted a pilot feasibility study of *El Buen Consejo* (Good Advice), a mental health literacy and treatment engagement intervention designed for Latinos in the faith-based setting.

  Last spring, Dr. Caplan and Dr. D’Alonzo presented *Engaging Community Health Workers (CHWs) in CBPR: An Overview of the Training Process* at DePaul University.

- Dr. D’Alonzo works with community-based organizations in New Brunswick and the Mexican Consulate of New York City on several ongoing projects. Project BRANCH uses immigrant men to teach other men about depression. She is currently collecting data for a pilot study comparing biomarkers of allostatic load and metabolic syndrome among Oaxacan immigrant women living in New Brunswick and Oaxacan women living in Mexico.

  Likewise, she has partnered with the Mexican Consulate’s Health Program Ventanillas de Salud (Health Windows) and Sacred Heart Church for the Buen Vecino (Good Neighbor) Project, where RSON faculty, students and staff from the FOCUS Wellness Center have plans to provide hands-on clinical preventive services to Mexican immigrants in New Brunswick.

- Nayeli Salazar organized the first Binational Mexican American Summit of New Jersey (BMASNJ) held on May 3, 2014 at Rutgers Business School – New Brunswick. The conference showcased U.S. Census data, active non-profit organizations, government agencies, leadership programs, community-based research and initiatives, and professorial partnerships. The conference was organized in the realms of health, education, immigration, economic development, and arts and culture. Distinguished faculty participated as panel speakers, including Dr. D’Alonzo. Representatives were present from the federal and state governments of Mexico and the United States.

Grant proposals

- Dr. D’Alonzo is the Principal Investigator (PI) on an R13 proposal, which merges the efforts of Rutgers faculty from across Rutgers Biomedical Health Sciences (RBHS) Division and the Health Task Force of New Brunswick Tomorrow (NBT), a community coalition of over 30 members. The proposal develops a comprehensive academic community partnership to reduce the excess risk of obesity among Mexican immigrants in New Brunswick.
The mission of the Center for Healthcare Quality (CHQ) is to advance the science of patient safety and care quality, generate evidence through rigorous research in these and other priority areas, and leverage principles of translation science for the diffusion of evidence into practice settings and policy initiatives.

**GOALS**

- Secure funding for pilot intervention research that evaluates the impact of health service delivery models on patient and health system quality indicators and outcomes
- Develop a proposal for a large-scale clinical trial that evaluates the impact of health service delivery models on patient and health system quality indicators and outcomes
- Recruit Center members from non-nursing disciplines

**Faculty and Staff Members**

Charlotte Thomas-Hawkins, PhD, RN  
**Director**

Jill Cox, PhD, RN, APN-c, CWOCN  
**Researcher**

Edmund Pajarillo, PhD, RN, BC, CPHQ, NEA-BC  
**Researcher**

Edna Cadmus, PhD, RN, NEA-BC, FAAN  
**Researcher**

Mary Johansen, PhD, NE-BC, RN  
**Researcher**

Miguel Martinez, MA  
**Researcher**
Research Initiatives

**Falls Pilot Study**
A pilot study entitled *Factors Associated with Falls in Adult Hospitalized Patients*, began in the Fall of 2013 and was completed in 2014. A poster of study findings was presented at the Eastern Nursing Research Society Annual Symposium in Philadelphia, PA, on April 10, 2014. In addition, two undergraduate honors students presented descriptive findings at the Honors Research Day at the School of Nursing on April 14, 2014. One manuscript of these study findings was published in May of 2015 in Applied Nursing Research. Two additional manuscripts are in progress. A follow-up grant proposal was submitted to the New Jersey Healthcare Foundation entitled *Predictors of Fall-related Injury in a Magnet and non-Magnet Hospital*.

**Centers for Medicare and Medicaid (CMS) Services Grant**
A grant entitled, *Factors Associated with Pressure Ulcer Development in Residents in New Jersey Nursing Homes*, was submitted to the New Jersey Department of Health in the Fall of 2014. The aims of this grant were as follows: 1) examine patient, facility, workforce, and care process factors that predict pressure ulcer development in New Jersey nursing home residents; 2) compare nursing homes in New Jersey with the highest and lowest pressure ulcer rates on predictors of pressure ulcer development and pressure ulcer outcomes; 3) gain an understanding of the facilitators and barriers to pressure ulcer prevention in New Jersey nursing homes; and 4) develop a pressure ulcer prevention bundle that can be tailored to meet the unique needs of individual nursing homes in New Jersey. A grant entitled, *A Pilot Intervention Project to Evaluate Skilled Nursing Facilities as Alternative Levels of Care to Reduce 30-day Hospital Readmission for Medicare Patients with Heart Failure and Chronic Obstructive Pulmonary Disease*, will be submitted to CMS in the Fall of 2015 to match the previous grant description.

The CHQ team is currently developing a proposal to test a pilot intervention project in partnership with three long-term care facilities in New Jersey, St. Joseph’s Hospital, and the New Jersey Department of Health. The aims of the study are: 1) develop an evidence-based decision algorithm for use by ER physicians in the pilot study hospital to determine the level of care provision needed for Medicare patients with Heart Failure (HF) and Chronic Obstructive Pulmonary Disease (COPD) who seek acute care ER services within 30 days of an index hospitalization; 2) establish standards and minimal criteria for three levels of short-term alternative skilled nursing facility care for patients with HF and COPD who seek acute care services in a hospital emergency room within 30 days of an index hospitalization; and 3) compare the pilot study hospital ER admissions rates for Medicare patients with a primary diagnosis of HF and COPD, who are hospitalized within 30 days of discharge from an index hospitalization during the pilot study period against the HF and COPD ER admission rates within 30 days of an index hospitalization for Medicare patients in the year before commencement of the pilot study. Funding will be sought from the Centers for Medicare & Medicaid Services.

Additionally, the CHQ team has submitted a letter of intent to the Donaghue Foundation. Members of CHQ have been invited to write a full proposal for their Another Look: Better Health for Elders in Care Facilities grant funding. This is entitled, *Patient, Facility, and Workforce Factors Associated with Pressure Ulcer Development in Residents in NJ Nursing Homes*. The aims of the grant will be to: 1) Examine the independent associations among patient, facility, nursing workforce factors, pressure ulcer (PU) risk assessment processes, and PU outcomes (incidence and prevalence rates) in short- and long-stay residents in NJ nursing homes; 2) Examine differences between high performing (low pressure ulcer rates) and low performing (high pressure ulcer rates) nursing homes in patient factors, facility factors, nursing workforce factors, PU risk assessment processes, and pressure ulcer outcomes (incidence and prevalence rates) in short- and long-stay residents in NJ nursing homes; and 3) Determine PU prevention strategies that are tailored to the root causes of PU incidence and prevalence across nursing homes in NJ.

**Individual Research Projects**
Several members of the Center are actively engaged in individual research studies consistent with the mission of the Center.

Dr. Cadmus was awarded a grant from the Centers for Medicare and Medicaid Services to develop, implement and evaluate an innovative 12-month nurse residency model in New Jersey long-term care facilities for new RN graduates.

Dr. Cox completed a study that examined vasopressor use and pressure ulcer incidence in patients admitted to the intensive care unit (ICU). She was also funded by the Centers for Medicare and Medicaid Services to evaluate a pressure ulcer prevention thermography intervention in six long-term care facilities in New Jersey. This is an ongoing study.
The mission of the Center for Urban Youth and Families (CUYF) is to address health disparities through interdisciplinary research. The center trusts that developing an inter-professional research center improves the health and future of society’s most vulnerable citizens.

**GOALS**

- Enhance the scientific award portfolio of CUYF with the addition of federal research grants such as NIH (R03, R15, R21) and/or PCORI awards by 2016
- Support the scholarly development of CUYF faculty and student members so that they are better able to compete for these funding mechanisms (i.e. grant writing workshops and editorial assistance)
- Continue to build on the findings of currently funded research in CUYF to support a successful R01 applications
- Serve as an incubator for the scholarly development of all center members as evidenced by extramural funding, national and international presentations and publications

**Faculty and Staff Members**

**Director:**
Felesia Bowen, PhD, RN, APNc

**Research Fellows:**
Cynthia Ayres, PhD, RN
Rula Btoush, PhD, RN
Barbara A. Caldwell, PhD, APN-BC
Susan Caplan, PhD, MSN, APNRC-BC
Sabrina Chase, PhD
Patricia Hindin, PhD, CNM
Christopher Hughes, DMD
Veronica Jones, MPH, CHES
Robert J. Laumbach, ND, MPH, CIH
Ganga Mahat, EdD, RN
Frances Munet-Vilaro, PhD, RN
John Nelson, PhD, CPNP
Jim Norris
Rubab Qureshi, MBBS, MD, PhD
Cindy Sickora DNP, RN
Elizabeth Sloan-Power, PhD, MSW
Diane Stewart, MSN, RN, APNc
Peija Zha, PhD, MA

Felesia Bowen, PhD, RN, APNc
Director
Research Initiatives

**Brick City Synergy: A Comprehensive Youth Violence Deterrence Program**

**Purpose:** To develop a collaborative network of existing youth and family service agencies that will provide community-based, family-focused, youth violence prevention services; with the end goal of preventing and deterring youth from becoming involved in delinquent or criminal behavior, while fostering positive youth and family development through coordinated access to appropriate services.

**Investigator:** Bowen

**Phase:** Recruitment

**Faithful Families Eating Smart and Moving More**

**Purpose:** Provide evidence-based education to caregivers of children with asthma. This was a CATCH grant that was funded by the American Academy of Pediatrics.

**Bright Smiles in the Brick City**

**Purpose:** 1) To determine if a nurse practitioner student-led oral health program improves oral health in urban preschoolers. 2) To determine if after appropriate training, nurse practitioner students can accurately perform oral health screening in a community setting for preschoolers.

**Evaluation of the Asthma Control Test**

**Purpose:** To determine the validity of the study instrument when used on children with asthma between 8 and 14 years of age.

**Investigator:** Bowen

**Phase:** Analysis and Dissemination

**Zone to Zone: Asthma Severity and Children’s Contextual Coping Strategies**

**Purpose:** To determine how asthma symptoms and severity affect a child’s ability to cope in various settings.

**Investigator:** Sloan-Power and Bowen

**Phase:** Analysis and Dissemination (qualitative findings)

**Use of Parent Asthma Education to Improve Pediatric Asthma Follow Up**

**Purpose:** 1) To validate the Asthma 101 curriculum for use with urban parents. 2) To determine if parents who receive asthma education will take their children for asthma follow-up appointments.

**Investigator:** Bowen and Howard Britt, MD

**Phase:** Analysis and Dissemination

**Oral Health Risk Assessment in Urban Preschoolers**

**Purpose:** To determine parent and day care provider knowledge of preschool children’s oral health risk factors.

**Investigator:** Mahat and Bowen

**Phase:** Dissemination

**Individual Research Projects**

Several members of the Center are actively engaged in individual research studies consistent with the mission of the Center.

Dr. Robert Laumbach’s current research is titled *Effects of Traffic Pollutants and Stress on Asthma in an Urban Community*. The purpose of the study is to determine how traffic air pollutants, especially diesel exhaust, may interact with chronic stress in urban communities, such as Newark and Elizabeth, and worsen asthma symptoms among children.
Northeast Institute for Evidence Synthesis and Translation

The Northeast Institute for Evidence Synthesis and Translation (NEST) was established in 2004 as a collaborating center with the International Joanna Briggs Institute (JBI).

GOALS

- Identify areas where health professionals most urgently require summarized evidence on which to base their practice
- Conduct and facilitate systematic reviews of international research
- Identify the need for and promote the conduct of multi-site research studies in areas where good evidence is not available
- Prepare easy to read summaries of best practice in the form of Best Practice Information Sheets based on the results of systematic reviews
- Design and conduct targeted dissemination activities in areas where good evidence is available
- Promote broad dissemination strategies to ensure that findings are made available to the profession and to all levels of health care systems, governments, and service provider units
- Promote broad dissemination strategies to ensure findings are made available to health care consumers
- Evaluate the effects of selected Best Practice Information Sheets on practice variability, health outcomes and cost
- Design, promote and deliver short courses in evidence-based practice for clinicians, researchers, managers, lecturers, teachers and students
- Offer direct fee-for-service consultancies to health service providers to develop customized evidence-based practice training and evidence-based policy and procedure manuals
Research Initiatives

NEST believes that safe and quality practice involves knowledge synthesis that concentrates on all best available evidence to assist practitioners and decision-makers in care delivery. Its approach embodies the scholarship of integration, which gives meaning to isolated facts and puts them in perspective.

The center received the 2014 JBI Colloquium Best Paper Award for a work entitled The Effectiveness of Non-Pharmacological Multi-Component Interventions for the Prevention of Delirium in Non-Intensive Care Unit Older Adult Hospitalized Patients: A Systematic Review (Thomas, Smith, Forrester, Heider, Jadotte, Holly).

Today, NEST has generated a total of 33 systematic reviews including:

- Thirty four publications by the three core faculty in refereed journals
- Three published textbooks
- A AJN Book of the Year Award for the work entitled Comprehensive Systematic Review for Advanced Nursing Practice (Holly, Salmond, Saimbert)
- Three published book chapters in texts of evidence-based care
- Thirty national and international presentations specific to the work of NEST and comprehensive systematic review

Funded Projects

- A Systematic Review of Complementary and Alternative Medicine Treatments for Atopic Eczema, (Jadotte [PI], Holly), funded by the National Institute of Health, National Center for Complementary and Alternative Medicine, United States (NIH- NCCAM) and the National Institute for Health Research, United Kingdom (NIHR-UK)
- Solar Cheilosis: An Ominous Precursor, (Jadotte, PI), funded by the American Academy of Dermatology

- Translating Knowledge to Practice through Facilitation and Context in four NJ healthcare facilities, (Holly [PI] and Salmond), funded by the Foundation of UMDNJ
- Risk Factors and Characteristics of Pediatric Delirium, (Porter, Holly, Echevarria), funded by the Society of Pediatric Nursing
New Jersey Collaborating Center for Nursing

The New Jersey Collaborating Center for Nursing (NJCCN) was established by state legislation on December 12, 2002. The Center works on behalf of nurses to provide evidence-based recommendations regarding the nursing workforce and its impact on patient care. The Center is housed in Rutgers School of Nursing, Newark Campus, and is guided by a 17-member board representing New Jersey nursing and health care stakeholders.

GOALS

- Ensure that competent future-oriented, diverse nursing providers are available in sufficient numbers, and prepared to meet the demand of the evolving health care system in New Jersey
- Transform the health care system through research and innovative model programs
- Create a central repository for education practice and research related to the nursing workforce
- Engage academic/practice partners, inter-professional colleagues, government and legislative agencies, consumers, business and industries in workforce solutions
- Promote a positive image for nursing

RECENT REPORTS

- New Jersey Nursing School Educational Capacity Report- LPN
- New Jersey Nursing School Educational Capacity Report- RN

Faculty and Staff Members

Edna Cadmus, PhD, RN, NEA BC, FAAN
Director

Mary Johansen, PhD, RN, NE-BC
Associate Director

Pamela B. De Cordova, PhD, Rn-BC
Researcher

Allison Creary-Cornelius
Administrative Assistant
The primary role of the Center for Research on HIV Management in Families and Communities is to promote, support, and collaborate on HIV related research conducted by faculty, staff, and students at the Rutgers School of Nursing. The Center focuses on cultivating research proposals, piloting studies, peer-reviewing journal publications and seeking NIH research funding. In the past year, Center members have had presentations/posters accepted for at least eight different HIV research projects (at various professional conferences); twelve HIV related manuscripts started, completed and/or accepted for publication; and submitted two NIH applications (one R01 and one R21).
Nurse-Managed Community Health Centers and Programs

The School of Nursing’s mobile clinic in Newark, NJ (L-R) Cindy Sickora, DNP, RN, associate professor and director of community programs; Mary DiGiulio, DNP, APN, assistant professor and director of clinical practice; Susan Pepe, MSN, APN, nurse practitioner; Myrlande Metellus, BSN, RN, clinical coordinator; and Hilda Aluko, MSN, FNP-BC, nurse practitioner.
FOCUS Wellness Center

The Rutgers FOCUS Wellness Center (the Center) is a nurse-managed Inter-professional Collaborative Practice (IPCP) established through a partnership with the Rutgers School of Nursing and the FOCUS Hispanic Center for Community Development. The IPCP model is achieved with faculty participation from Rutgers New Jersey Medical School, School of Nursing, School of Social Work, Ernest Mario School of Pharmacy, and School of Related Professions’ Physician Assistant (PA) and Respiratory Therapy programs. The Center provides health education, medical and mental health services focused on areas of prevention, primary care, transitional care, and chronic care management.

GOALS

- Be a wellness-focused center
- Provide patient and family-centered care
- Integrate medical and mental health
- Deliver nontraditional and community-based services

Faculty and Staff Members

Director:
Kathy Gunkel, DNP, APN
Clinical Assistant Professor, School of Nursing

Medical Director:
Joseph Schwenkler, MD
Associate Professor and Medical Director, Physician Assistant Program, School of Health Related Professions

Nurse Practitioners:
Edwina Skiba-King, PhD, APN
Clinical Assistant Professor, School of Nursing

Rita Musanti, PhD, ANP-BC, AOCNP
Assistant Professor, School of Nursing

Mary Kamienski, PhD, APRN-C, FAEN, FAAN, CEN
Professor, School of Nursing

Veronica Brown, MSN, APN

Darcel Reyes, MSN, ANP-BC, AAHIVS

Social Workers:
Patricia Findley, PhD, LCSW
Associate Professor, School of Social Work

Wilfredo Rodriguez, MSW, LSW

Pharmacists:
Mary Wagner, PharmD
Associate Professor, Ernest Mario School of Pharmacy

Office Staff:
JaiMarie Melendez
Services

- Primary Care
- Mental Health
- Women’s Health
- Social Work
- Pharmacy Medication Review and Management
- Laboratory
- Substance Abuse Treatment
- Violence Prevention
- Health Insurance Enrollment Assistance

Clinic

The Center has been supported by public and private grants including HRSA, The Healthcare Foundation of New Jersey, The Horizon Foundation of New Jersey, and The Nicholson Foundation.

The HRSA grant has supported development of the ICPC and inter-professional education for Rutgers students. In 2015, more than 40 students participated in the IPP clinical practice at the Rutgers FOCUS Wellness Center.

Right: At the FOCUS Wellness Center (L-R) are Odell Hollowinger of Newark, with generic baccalaureate student, Krishna Bhoraniya, and nurse practitioner and professor, Mary Kamienski, PhD, APRN-C, FAEN, FAAN, CEN.
The Jordan and Harris Community Health Center, established in 2010, provides comprehensive health services to residents of the Hyatt Court, Pennington Court, Terrell Homes, and Stephen Crane Village, public housing developments in Newark, New Jersey.

Faculty and Staff Members

Cindy Sickora, DNP, RN
Associate Professor, Rutgers School of Nursing

Hosseinali Shahidi, MD, MPH
Assistant Professor, Emergency Medicine, Rutgers New Jersey Medical School

Myrlande Metellus, BSN, RN
Clinical Coordinator

Victoria Lane, CHW
Community Health Worker Supervisor

Morit Segui
Program Support Specialist

Below: Faculty, students and staff from Rutgers’ School of Nursing (SON) and New Jersey Medical School (NJMS) during an interprofessional mental health clinical rotation at the Jordan and Harris Community Health Center at the Terrell Homes public housing development in Newark.
Programs

Neighborhoods Serving Neighbors:
The Jordan and Harris Community Health Center is a nurse-managed program designed by and for the community it serves. A community advisory board helps guide the Center’s operations and a Community Health Worker Program trains residents to serve as advocates and health navigators for their neighbors. The Center is named after long-time Hyatt Court residents Lillie Jordan and Esther Harris McArthur. It is dedicated to the memory of the late Agnes Younger, who inspired the establishment of the center.

A Collaborative Initiative:
Rutgers School of Nursing collaborates with Rutgers New Jersey Medical School and the Rutgers School of Health Related Professions to provide a variety of health services. The program also collaborates with Rutgers School of Nursing’s FOCUS Wellness Center.

Services

Services are provided in collaboration with the New Jersey Children’s Health Project, (NJCHP) a mobile health initiative of Rutgers School of Nursing together with the Children’s Health Fund.

- Wellness Visits
- Mental Health Screenings
- Screenings for Hypertension, Asthma, and Diabetes
- Cholesterol and Iron Screenings
- Physical Exams
- School and Pre-Employment Physicals
- HIV Testing
- Referrals to Specialists
- Vaccinations
- Medication Management
- Smoking Cessation
- Physical Therapy
- Home Visits to Elderly and/or Housebound
- Home Visits to Pregnant Women and New Mothers
New Jersey’s Children’s Health Project

The New Jersey Children’s Health Project (NJCHP), launched in May 2007, is a collaboration with the Children’s Health Fund (CHF) and the Rutgers School of Nursing Mobile Healthcare Project. This innovative outreach effort works in partnership with CHF, the clinical affiliates of Rutgers, and community-based organizations.

The NJCHP is staffed by a team of health care professionals who travel to underserved neighborhoods to provide primary and preventive health care services to residents of all ages.

The aim of the NJCHP is to break down the financial, social, cultural, and transportation barriers that prevent people from seeking proper health care.

Faculty and Staff Members

Director:
Cindy Sickora, DNP, RN
Rutgers School of Nursing

Pediatrician:
Madolene Aliparo, MD
Rutgers New Jersey Medical School, Department of Pediatrics

Medical Director:
Maritza De La Rosa, MD
Rutgers New Jersey Medical School, Department of Family Medicine

Nurse Practitioners:
Susan Pepe, ANP
Hilda Aluko, FNP, APN
Suzanne Salamanca, APN
GOALS:
The NJCHP, in partnership with the Children’s Health Fund, extends the reach of health care delivery to underserved inner-city residents. Through joint collaborative practice agreements, the Rutgers School of Nursing advanced practice nurses work closely with physician teams to develop cost-effective care delivery strategies in the community-based setting for patients diagnosed with acute and chronic illnesses.

The project screens, identifies, and provides health promotion/disease management services; fosters community involvement in the health assessment and referral process; and provides culturally and linguistically sensitive health promotion/disease management health education.

FAMILIES AND THEIR CHILDREN:
• receive health promotion, disease management care and treatment to assist in the achievement of optimum levels of wellness
• receive counseling and guidance in locating and using community-based resources as the need arises
• are an integral component of the health care team in the development and implementation of mutually agreed upon care modalities
• receive health care instruction using culturally and linguistically sensitive teaching aids to enhance understanding of disease processes and health promotion
• receive care that is research-based and follows nationally standardized clinical guidelines

Services
• Immunizations
• OB/GYN Care and Referral
• Cancer screenings (Office of Cancer Control and Prevention)
• Cholesterol Screening and Nutrition Assessment
• Body Weight Monitoring
• Comprehensive Physical Examination
• Electrocardiogram
• Treatment of Medical Illness
• Vision and Hearing Testing
• Substance Abuse and Mental Health Referral
• Exercise and Medication Instruction
• Dental Assessment and Referral
• HIV/STD Testing and Counseling
• Social Services and Referral
• Community Services Referral
• Lead Screenings

Left: Hilda Aluko, MSN, FNP, ANP, nurse practitioner; Myrlande Metellus, BSN, RN, clinical coordinator; Cindy Sickora, DNP, RN, associate professor and director of community programs; and Susan Pepe, MSN, APN, nurse practitioner.
François-Xavier Bagnoud Center

In the early 1980s, FXB Center was founded to respond to the emerging needs of the Newark community, providing culturally competent, family-centered multidisciplinary pediatric HIV care.
Committed to improving the health of vulnerable women, children, youth, and families—including those infected and affected by HIV—and to building capacity in the communities and systems that serve them, the FXB Center develops, implements, and evaluates programs locally, statewide, nationally, and globally.

The FXB Center is characterized by caring and dedicated staff linked with innovation, shared expertise, and leadership in comprehensive pediatric HIV care; perinatal HIV prevention; child welfare nursing; and education for healthcare providers.
Our Story

Located in Newark, an early epicenter of the U.S. HIV epidemic among women and children, the FXB Center responded to an acute, emerging need in the early 1980s by engaging with the Newark community about their healthcare needs and providing multidisciplinary pediatric HIV care that was culturally competent, family-centered.

The physician–nurse practitioner collaboration of founders Drs. James Oleske and Mary G. Boland resulted in the creation of the Children's Hospital AIDS Program (CHAP) in 1987, a nationally and internationally recognized model for the care of children and families.

The gift that altered the course for CHAP and provided the needed funding to expand to national and international prominence came in March 1989 when Dr. Oleske met with a woman he knew only as Albina. She visited his office at New Jersey Medical School on a rainy night dressed in a jogging suit, raincoat and scarf.

The woman was the Countess Albina du Boisrouvray of France, who had visited hospitals in Europe and the United States, looking for a setting where children with AIDS could be treated with compassion and care. Dr. Oleske did not learn for several months that his visitor was the daughter of the Count and Countess Guy du Boisrouvray.

Countess Albina du Boisrouvray established the Association Francois-Xavier Bagnoud (AFXB) in memory of her son, a helicopter pilot who died while on a rescue mission in West Africa in 1986. So impressed by the compassionate care provided by the CHAP team, AFXB funded the enhancement of the multidisciplinary model of care at CHAP and educational initiatives to advance care of women and children in the U.S.

The relationship with the Countess and AFXB also established an endowed Chair in Pediatric Allergy and Infectious Diseases, an endowed Chair of Pediatric and Community Nursing, and funds to begin the International Training Program (ITP), one of the first international training programs for healthcare providers caring for pregnant women with HIV infection and perinatally-infected infants and children worldwide.

The ITP played an instrumental role in developing cadres of experienced health professionals across the globe, and was expanded to further address the growing HIV pandemic with funding from the Centers for Disease Control (CDC), UNICEF, the World Health Organization (WHO), ministries of health and private foundations to provide education in 37 countries across five continents.

Through advances in testing technology and treatment, the rate of perinatal HIV-1 transmission has dramatically decreased to less than 1% in the United States. While the work of the FXB Center still continues to focus on the elimination of mother-to-child HIV transmission, the knowledge, expertise, and partnerships gained in the first twenty years of our history have been leveraged to address the healthcare needs of other vulnerable populations such as children in the New Jersey child welfare system and to tackle new challenges posed by the unrelenting HIV pandemic and changing healthcare landscape in the United States.
François-Xavier Bagnoud Center

Key Programs

HIV Clinic
Since 1983, the FXB Ambulatory Care Center has been providing HIV care to perinatally infected infants and children through funding by the Health Resources and Services Administration HIV/AIDS Bureau (HRSA/HAB) Ryan White Program and the New Jersey Department of Children and Families (DCF).

Child Welfare Nursing Services
The FXB Center Child Health Program, funded by DCF / Division of Child Protection and Permanency (CP&P) since 2000, is a unique nurse led, interdisciplinary collaboration that provides nursing services to the children and families served by New Jersey’s child welfare system.

Reproductive Health and Elimination of Mother-to-Child HIV Transmission
Through funding from the CDC, the FXB Center provides expertise, technical and administrative assistance to these groups in order to design, implement and evaluate a range of interventions including education, capacity building, and policy responses that further the implementation of the EMCT framework.

HIV Education for Healthcare Providers
Through funding from HRSA/HAB, New Jersey Department of Health, and the City of Newark and partnerships with Rutgers School of Nursing, Columbia University, University of Washington, University of California-San Francisco, and the International AIDS Society-USA, the FXB Center offers education, professional development events, and capacity building services to grow and develop the HIV clinical workforce and strengthen the systems of care in New Jersey and throughout the U.S.
Statistics

- About 1.2 million people in the United States were living with HIV at the end of 2012. Of those people, approximately 12.8% are unaware that they are infected. (CDC, 2015)
- In 2013, there were 26,730 people able to receive HIV care in New Jersey. Yet, only 7 in 10 received any care. Only about half were continuously retained in care and achieved suppressed viral loads. Younger adults and non-hispanic blacks have lower percentages among this care continuum. (NJ DOH, 2014)
- Today, 323 children, adolescents, and adults are served by the FXB Center HIV Clinic.
- A range of factors contribute to the number of HIV-exposed infants born each year and to the failure to eliminate perinatal HIV transmission. Approximately 20% of Americans with HIV infection are unaware of their status. Nearly half (49%) of U.S. pregnancies are unplanned with data indicating similar rates in women with HIV (54%) and rates as high as 83% among adolescents with HIV.
- Studies have shown that contraception is underutilized among women with HIV and that preconception counseling and care needs are often unmet.
- Each year, over 800 healthcare providers in Northern New Jersey are trained by the FXB Center as a Regional Training Partner of the Northeast/Caribbean AETC.
- NJ HIVLinks is a semiannual newsletter, available online with one annual print edition, which includes articles on current events in the HIV, TB and STD fields, as well as continuing education articles for physicians, nurses, pharmacists, and social workers.

- The AETC National Coordinating Resource Center (CRC) website, www.aidetc.org, had 139,970 unique visitors and received 835,884 page views in the past year.
- Today 380 CHP nurses and staff partner with child welfare case workers and families, providing expanded health care case management nursing services to the 7,000-8,000 children in New Jersey foster care annually, throughout their placement.
- In 2014, 415,129 children were in foster care in the United States, a 3.5% increase from 2013. (US DHHS, 2015)
- As of August 2015, 7,350 children were in out-of-home placement (foster care) in New Jersey. (NJ DCF/DCP&P/CHP, 2015)
Above: Kathy Gunkel, DNP, APN (center in red) is clinical assistant professor and assistant director of the School of Nursing’s FOCUS Wellness Center. Serving a clinical rotation at FOCUS are students (standing, L-R): Julie-Anne Tiangco, Sheena Visti, Kathleen Penallorda, Sakura Ando, Gabrielle Ryans, and Grismer Gonzalez; and (seated L-R), Erika Clerjuste, Krishna Bhoraniya, Maria Di Diego, and Michelle Casey.